

## Summary of Cabinet's Budget Proposals 2019/20 to 2022/23

	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000
<b>BUDGET DEFICITS PRIOR TO CABINET'S BUDGET PROPOSALS</b>	<b>774</b>	<b>2,404</b>	<b>2,956</b>	<b>2,830</b>

SAVINGS PROPOSALS		2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000
	Reserves Funding				
	<b>Non-Staffing Savings</b>				
	Minimum Revenue Provision	(310)	-	-	-
	Refuse/Recycling (delay of additional round)	(203)	-	-	-
	Inflation Savings	(201)	(201)	(201)	(201)
	Additional Car Parking Income	(35)	(36)	(36)	(37)
	Reduction in R&M Expenditure	(39)	(40)	(41)	(41)
	Empty Property Council Tax Relief	(13)	(24)	(27)	-
	External Grants	(12)	(12)	(12)	(12)
	Additional Planning Income	(9)	(9)	(9)	(9)
	<b>Staffing Savings</b>				
	Reduction in Building Cleaning Contract	(20)	(20)	(21)	(21)
	Additional Staff Turnover Target	(111)	(113)	(115)	(118)
	Restructuring Savings	(130)	(130)	(130)	(130)
	<b>Sub Total</b>	<b>£0K</b>	<b>(1,083)</b>	<b>(585)</b>	<b>(592)</b>
	<b>Funding From Reserves</b>		<b>0</b>		
	<b>Net Savings</b>		<b>(1,083)</b>	<b>(585)</b>	<b>(592)</b>

<b>INDICATIVE NET (SURPLUS) / SAVINGS TO BE IDENTIFIED C/FWD</b>	<b>(309)</b>	<b>1,819</b>	<b>2,364</b>	<b>2,261</b>
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<b>INDICATIVE NET (SURPLUS) / SAVINGS TO BE IDENTIFIED B/FWD</b>	<b>(309)</b>	<b>1,819</b>	<b>2,364</b>	<b>2,261</b>
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GROWTH PROPOSALS		2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000
	Reserves Funding				
	<b>Non-Staffing Growth</b>				
	Garden Waste Charging Freeze/Removal of Savings Target	71	49	49	49
	Car Parking Charging Freeze	60	60	60	60
	Fibre Network	10	-	-	-
	CCTV	23	33	89	34
	Anti-Social Behaviour Team	3	82	85	88
	<b>Staffing Growth</b>				
	Legal Services	47	59	62	66
	ICT	22	40	47	49
	Human Resources	20	40	25	-
	Health & Housing	34	7	-	-
	Marketing	19	72	74	76
	<b>Growth funded from Reserves</b>				
	Economic Growth Initiatives	£145K	145	95	95
	Williamson Park Zoo Extension	£24K	24	(9)	(9)
	Street Cleaning Bin Sensor Pilot	£11K	11	(19)	(20)
	Grassland Management Study	£35K	35	(10)	(15)
	Lancaster VIC Relocation	£70K	70	(31)	(32)
	Friends of Parks	£75K	75	-	-
	<b>Total Growth</b>	<b>£360K</b>	<b>669</b>	<b>468</b>	<b>510</b>
	<b>Less Funding from Reserves</b>		<b>(360)</b>	<b>(95)</b>	<b>(95)</b>
	<b>Add Payback to Reserves</b>			<b>61</b>	<b>24</b>
	<b>Net Cost of Growth</b>		<b>309</b>	<b>434</b>	<b>369</b>

<b>REMAINING NET SAVINGS TARGET</b>	<b>0</b>	<b>2,253</b>	<b>2,835</b>	<b>2,630</b>
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